



COUNTY GOVERNMENT OF MIGORI

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AWENDO MUNICIPALITY

FISCAL STRATEGY PAPER

(FY2025/26)

**SECTOR: LANDS, HOUSING,
PHYSICAL PLANNING & URBAN
DEVELOPMENT**

**SUB-SECTOR:
AWENDO MUNICIPALITY**

FISCAL STRATEGY PAPER FY2025/26

SECTOR: LANDS, HOUSING, PHYSICAL PLANNING & URBAN DEVELOPMENT

SUB SECTOR: AWENDO MUNICIPALITY

1. Sector Vision and Mission

Sector Vision

A green, clean, safe, sociable and economically vibrant municipality.

Sector Mission

To render affordable quality services, promote prosperity and facilitate socio- economic development through transparent, effective and efficient use of resources.

2. Summary of Key Achievements, challenges, lessons and way forward for FY 2023/24 and 1st Half of FY 2024/25

During the financial year under review, Awendo Municipality achieved several milestones across its programs. Under the infrastructural services sector, the municipality renovated the Awendo modern market, improving facilities for traders while in the Environmental Management and Conservation the municipality maintained drainage systems within the municipality to prevent flooding and ensure better sanitation and also conducted regular cleaning of streets and public spaces.

Under the Municipal planning services, the Municipality prepared the Draft Municipal By-laws which are essential for maintaining order, safety, and harmony in communities as well as aid in regulating local activities such as traffic, waste management, and noise control, ensuring a clean, safe, and sustainable environment for residents.

Additionally, the Municipality prepared Municipal IDePs which is the basis for provision of infrastructure and other services within the municipality and also Municipal Annual Urban Investment Plan thereby enhancing municipal governance.

During the first half of FY 2024/25, the Municipality of Awendo conducted the quarterly full board and committee meetings which culminated in various resolutions were made for implementation by the management team. The citizens have also been engaged by the through the citizen for a meetings.

Under the program of environmental management, the Municipality has maintained routine cleaning of streets and sections of the drainage channels.

In preparation for the implementation of the infrastructural services, the municipality has prepared the designs and bill of quantities for the electrical works at the market and the maintenance of Awendo municipality access roads. Currently, the procurement process for the aforesaid development projects is underway.

The Municipality also participated in the Annual Performance Assessment (APA 1) for Kenya Urban Support Program 2 which was done on 5th and 6th December 2024. The objective of the assessment was to evaluate the performance of the Municipality with respect to compliance with the Minimum Conditions and Performance Standards.

The draft report of the Assessment indicate that the Municipality of Awendo MET all the applicable minimum conditions under APA1 and also met all the applicable Performance Standards under APA1.

Challenges:

Awendo Municipality faced several challenges during the year for instance, limited budgetary allocations constrained the implementation of planned projects, while delays in the disbursement of funds disrupted timely execution of the budget. Additionally, inadequate staffing made it difficult to effectively implement board decisions, and procurement delays resulted in the accumulation of pending bills.

Lessons Learned and Way Forward

The municipality has learned the importance of strengthening the procurement process and adhering to timelines will help avoid delays and reduce pending bills. To address staffing shortages, efforts will be made to hire and train more personnel to enhance operational efficiency. Moving forward, the municipality aims to adopt more proactive strategies, streamline processes, and foster collaborations to ensure smooth and timely implementation of its programs.

3. Summary of priorities and key projects for FY 2025/26.

In the financial year 2025/26, Awendo municipality intends to undertake various activities as discussed hereunder. Under the Environmental Management and Conservation services, the municipality has prioritized the planting of trees which will aid in carbon sequestration as well as beautify the municipality by enhancing aesthetics, purchase and installation of waste bins, waste skips, purchase of skip loader, garbage truck, cleaning of the streets and open public spaces within the urban core.

Under the Municipal Planning Services, the municipality has prioritized revision of an Integrated Development Plan (IDeP), preparation of Annual Urban Investment Plan and preparation of strategic Plan for the Municipality.

In addition, under infrastructure development, Awendo municipality has prioritized maintenance of municipal roads and other municipal infrastructure and construction of roads to bitumen standards which will enhance the economic development as well enable a seamless flow of services within the municipality.

Under the administrative and support services, the municipality intends to hire core staff, training of municipal staff, construction of the new municipal office building and also undertake key board activities.

4. ANNEXES

ANNEX 1 A: SECTOR PROGRAMMES AND SUB PROGRAMMES FOR FY 2025/2026

Sector: Lands, Housing, Physical Planning & Urban Development

Sub-Sector: Awendo Municipality

NAME OF PROGRAMME: ADMINISTRATIVE AND SUPPORT SERVICES							
Outcome: Enhanced service delivery.							
Programme	Delivery Unit	Key outputs	Key performance indicators	Target (baseline) 2024/25	Target 2025/26	Target 2026/27	Target 2027/28
Sub Programme 1.1	Awendo Municipality	Board Meeting Minutes	No. of Ordinary Full Board Meetings held annually	4	4	4	4
Planning, administration and governance services		Board Meeting Minutes	No. of Special Board Meetings held annually	4	4	4	4
		Board Committee Meeting minutes	No. of Citizen Fora meetings held quarterly	12	16	16	16
		Citizen Fora Reports	No. of Citizen Fora meetings held quarterly	16	4	4	4
		Trained Municipal Staff and Board Members	No. of Trainings conducted annually	10	2	2	2
		Peer learning Event Reports	No. of Benchmarking activities undertaken	2	1	1	1
		New staff employed/Hired	No. of technical staff employed	6	10	10	10
		New Municipal Office Building	No. of technical staff employed		10	0	0

NAME OF PROGRAMME: ENVIRONMENTAL MANAGEMENT AND CONSERVATION							
Outcome: Enhanced safety and healthier environment							
Programme	Delivery Unit	Key outputs	Key performance indicators	Target (baseline) 2024/25	Target 2025/26	Target 2026/27	Target 2027/28
Sub Programme	Awendo Municipality						
Environmental preservation, beautification and conservation services		Planted trees	No. Of trees planted	0	500	600	650
Solid waste management services		Installed waste bins	No. of waste bins installed	0	100	100	120
		Purchased waste skip	No. of waste skips purchased	0	6	7	7
		Purchased skip loader	No. of skip loaders purchased	0	1	1	1
		Purchased garbage truck	No. Of garbage truck purchased	0	1	1	1
		Clean streets and open public spaces	Length of streets cleaned per week	5km	25km	25km	30km

NAME OF PROGRAMME: MUNICIPAL PLANNING SERVICES							
Outcome: Properly guided and formalized development.							
Program me	Delivery Unit	Key outputs	Key performan ce indicators	Target (baseline) 2024/25	Target 2025/26	Target 2026/27	Target 2027/28
Policy Formulation Services	Awendo Municipality	Prepared Strategic plan	No. of approved strategic plan	0	1	0	0
		Revised Integrated Development Plan (IDeP) for Awendo Municipality	Existence of Revised IDeP	1	1	1	1
		Adopted Annual Urban Investment Plan	No. of Annual Urban Investment Plan prepared	1	1	1	1

PROGRAMME NAME: INFRASTRUCTURAL DEVELOPMENT							
Outcome: Enhanced basic service within the municipality							
Programme	Delivery Unit	Key outputs	Key performan ce indicators	Target (baseline) 2024/25	Target 2025/26	Target 2026/27	Target 2027/28
Sub programme	Awendo Municipality	Maintained Municipal roads	Length of Roads maintained (km)	0	5	5	6
Infrastructural development services		Roads constructed to Bitumen standard	Length of Roads Constructed to Bitumen Standard (km)	0	0.5	1	1
		Renovated Municipal Markets	No. of Municipal Markets Renovated	1	2	3	3

ANNEX 1 B: Flagship Project (if any)

Programme	Project name	Location	Timeline	Estimated cost (Million)	Impact of the project/beneficiaries
Programme:					
Outcome:					
Sub Programme 1.1					
Total estimated cost KES					

ANNEX 1 C: SUMMARY OF EXPENDITURE BY PROGRAMME FY 2024 – 2027/28 (KSH. MILLIONS)

Sector Name: Lands, Housing, Physical Planning & Urban Development

Sub-Sector: Awendo Municipality

Programme	Baseline estimates 2024/25	Estimates 2025/26	Projected estimates 2026/27	Projected estimates 2027/28
Programme 1: Administrative and Support Services				
Sub programme : Planning, Administrative and Governance Services				
SP 1.1: Planning, administration and governance services	20	24	25.8	28.4
Sub Total	20	24	25.8	28.4
Programme 2: Environmental Management and Conservation				
Sub programme: Environmental Preservation and Conservation Services				
SP 2.1: Environmental preservation, beautification and conservation services	0	0.5	1.5	1.5
SP 2.2: Solid waste management services	0	6	15.35	16.35
Sub Total	0	6.5	16.85	17.85
Programme 3: Municipal Planning Services				

Sub programme : Policy Formulation Services				
SP 3.1 Policies, plans and bi-laws review and development	2	5.6	2	2
Sub Total	2	5.6	2	2
Programme 4 : Infrastructural Development				
Sub programme: Infrastructural development services				
SP4.1 Infrastructural Development services	35.4	45	60	70
Sub Total	35.4	45	60	70
Total Expenditure	57.4	81	104.65	118.25

ANNEX 1 D: PENDING BILLS

No	Name of Project	Amount Paid (Kshs)	Balance (Kshs)	Remarks
6	Construction of Ablution block for Sare Market	0	3,758,303.72	Project completed
TOTAL PENDING BILLS			3,758,303.72	

E. PERSONNEL EMOLUMENT

Sector Name: Lands, Housing, Physical Planning & Urban Development
Sub-Sector Name: Awendo Municipality

Presently, Awendo municipality is understaffed and has prioritized recruitment of staff through County Public Service Board. At the moment, the municipality staff is limited to the Municipal Manager, the accountant and the office messenger. The required staff include; Registered Physical Planner, Registered Engineer, Environment Officer, Social Development Officer, Land Surveyor, Procurement officer, Human Resource Officer, Quantity surveyor and Development Control officers as well as other support staff. The available staff are paid through other departments.

F) RECRUITMENTS EXPECTED FOR FY 2025/26

Sector: Lands, Housing, Physical Planning & Urban Development

Sub-Sector: Awendo Municipality

No	Cadre	No Required	JG	Amount
1	Municipal Architect	1	P	1,453,192
2	Municipal Surveyor	1	K	859,296
3	Human Resource Officer	1	J	510,000
4	Environment Officer	1	K	859,296
5	Social Development Officer	1	J	510,000
6	Procurement officer	1	K	859,296
7	Development Control officers	2	K	1,718,592
8	Office secretary	1	H	535,140
9	Enforcement Officers	10	E	3,035,200
Total				10,340,012

G) PROMOTIONS EXPECTED FOR 2025/26