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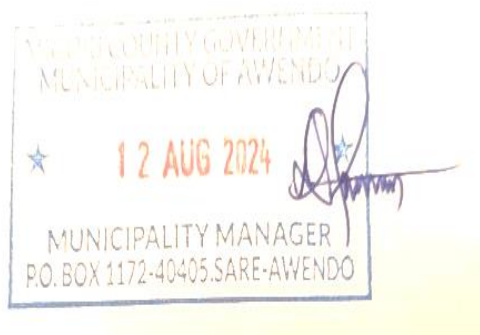
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AWENDO MUNICIPALITY

AWENDO MUNICIPALITY ANNUAL URBAN INVESTMENT PLAN AND BUDGET

FY 2024/2025



AUGUST, 2024

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1. Introduction

This AUIP outlines priority investments to be financed through the Urban Development Grant (UDG) and implemented within FY 2025/2026 (1 July 2025 – 30 June 2026). The Plan is aligned with the approved 5-Year Urban Integrated Development Plan (IDeP) and reflects priorities identified by the Urban Board, County Government, and citizens through participatory fora. presents the priority urban infrastructure projects to be implemented during the Financial Year 2025/2026 through financing from the Urban Development Grant (UDG) under KUSP II and allocations from the National Exchequer.

The Plan operationalizes the approved 5-Year Urban Integrated Development Plan (IDeP) by translating strategic objectives into implementable annual investments. It reflects priorities identified by the Urban Board, the County Government (Executive and Assembly), and citizens through structured public participation processes.

The proposed projects are designed to:

- Improve environmental sanitation and solid waste management;
- Enhance storm water drainage and flood mitigation;
- Improve urban mobility and road safety;
- Strengthen local economic development infrastructure; and
- Enhance service delivery efficiency within the municipality.

2. Context

The 5-Year Urban Integrated Development Plan (IDeP) for Awendo Municipality provides the long-term strategic framework guiding infrastructure development, service delivery, environmental management, and local economic growth within the municipality.

The IDeP was developed through a consultative planning process involving the Urban Board, the County Government, sector departments, and citizens, and it establishes the strategic direction for phased urban transformation over the plan period.

The objectives outlined in the IDeP seek to address critical infrastructure gaps, improve urban functionality, and promote inclusive and sustainable development in line with national urban policy and KUSP II goals.

2.1 Strategic Objectives of the 5-Year Urban IDeP

The key strategic objectives are to:

1. **Strengthen solid waste management systems** by expanding waste collection infrastructure, enhancing disposal mechanisms, and promoting environmentally sound sanitation practices.
2. **Improve storm water drainage and flood mitigation infrastructure** through development, rehabilitation, and maintenance of drainage networks to reduce flooding risks and protect public and private investments.
3. **Enhance urban mobility and road safety** by improving traffic circulation systems, upgrading transport infrastructure, and implementing road safety measures within the municipality.
4. **Promote local economic development** through development of structured and compliant market infrastructure that supports trade, livestock marketing, and revenue generation.
5. **Advance public health and environmental sustainability** by integrating environmental safeguards, improving sanitation conditions, and strengthening resilience to climate-related risks.

2.2 Overview of Activities Already Undertaken

During the previous financial years, the Municipality implemented:

- Routine road maintenance and spot improvements.
- Minor drainage rehabilitation works.
- Supply and installation of boda boda shades
- Street lighting improvements.
- Market infrastructure upgrades.

These interventions improved safety and accessibility but revealed infrastructure gaps in waste handling capacity, traffic management at major junctions, and livestock trading facilities.

2.3 Changes to the IDeP Following Urban Board Review

Following review by the Urban Board, the following adjustments were made:

- Elevation of the Cattle Auction Ring project due to its economic impact and revenue potential.

- Prioritization of a roundabout at the central junction to address increasing traffic congestion.
- Strengthening of drainage operation and maintenance due to recurrent flooding.

These changes are based on updated urban growth trends, stakeholder consultations, and fiscal considerations.

3. Investment Prioritization

3.1 Priorities as Identified by the Urban Board

The Urban Board prioritized the following projects for FY 2025/2026:

1. Construction of a Cattle Auction Ring.
2. Purchase and delivery of waste skips.
3. Construction of a roundabout.
4. Drainage operation and maintenance (unblocking).

3.2 Priorities Raised by the County Government (Assembly and Executive)

- Investment in revenue-generating infrastructure.
- Strengthening environmental health and sanitation.
- Flood control and protection of existing road infrastructure.
- Enhancing road safety within the municipality.

3.3 Priorities and Issues Raised During Citizen Fora

Citizens highlighted:

- Inadequate solid waste collection infrastructure.
- Frequent flooding during rainy seasons due to blocked drains.
- Traffic congestion and accidents at the main junction.
- Lack of a structured livestock auction facility.

3.4 Consensus Reached – Priorities Retained

Following deliberations, consensus was reached to retain all four projects as priority investments for FY 2025/2026 as they:

- Address urgent service delivery gaps;
- Align with the Urban IDeP;
- Meet UDG eligibility criteria;
- Can reasonably be completed within one financial year.

4. Urban Investment Plan and Budget FY 2025/2026

4.1 Proposed List of Projects and Tentative Cost Estimates

Table 1: Urban Area Investment Budget FY 2025/2026

S/No	Activity/Project	Amount
1	Proposed construction of Athiko market	16,800,000.00
2	Construction of Boda Boda Shades	1,049,568.00
3	Electrical Works at Awendo Modern Market	2,454,908.00
4	Maintenance of roads	3,050,993.00
5	Preparation of feasibility study report for the proposed construction of Athiko market	1,443,040.00
	Total	26,241,549.00

4.2 Description, Rationale and Justification of Projects

4.2.1 Construction of Athiko market

4.2.1.1 Project description

The proposed construction of Athiko Market involves the development of a modern, well-planned marketplace designed to support organized trade and commerce within Athiko and its surrounding areas. The project will provide permanent stalls, open trading spaces, storage facilities, administrative offices, sanitation blocks, waste management systems, water supply, electricity, internal access roads, drainage, and designated loading zones. The design will emphasize safety, accessibility, durability, proper ventilation, and compliance with relevant construction and public health standards.

The market layout will ensure efficient circulation, reduced congestion, and adequate space utilization while allowing for future expansion. Fire safety measures, secure access points, and inclusive facilities for persons with disabilities will also be incorporated. Implementation will follow standard construction phases from site preparation to commissioning, resulting in a fully operational commercial hub that enhances service delivery and trade efficiency.

4.2.1.2 Project Rationale

The rationale for constructing Athiko Market arises from the need to address challenges associated with informal and poorly structured trading environments. Existing trading conditions are characterized by inadequate shelter, poor sanitation, congestion, and limited storage, which hinder business growth and compromise public health and safety. Increasing population and expanding local economic activities have intensified the demand for a centralized and organized marketplace.

Establishing a modern market will provide a structured and regulated environment that improves hygiene, enhances operational efficiency, and supports small and medium enterprises. The project aligns with broader development goals by promoting economic growth, strengthening revenue collection, and fostering orderly urban development within the region.

4.2.1.3 Project Justification

The construction of Athiko Market is justified by its significant economic, social, environmental, and administrative benefits. Economically, the project will create employment opportunities, improve traders' incomes, and expand the local revenue base. Socially, it will provide a secure and dignified trading environment with proper sanitation facilities, thereby improving public health and community interaction.

Environmentally, the project will incorporate proper drainage and waste management systems to minimize pollution and reduce roadside congestion. Administratively, it will enhance regulation, licensing, and management of trading activities. Overall, the project represents a strategic investment that addresses existing infrastructure gaps while promoting sustainable development and long-term community growth.

4.2.2 Construction of Boda Boda shades

4.2.2.1 Project Description

The proposed construction of a Boda-boda Shade involves the development of a designated and structured shelter facility to serve motorcycle taxi operators within the specified trading center or market area. The project will include the erection of a durable roofing structure supported by steel or reinforced concrete posts, a paved floor slab, proper drainage systems, seating provisions, and designated parking bays for motorcycles. Clear entry and exit points will be incorporated to ensure smooth traffic flow and reduce congestion.

The design will prioritize durability, weather protection, and user safety, ensuring that operators and their motorcycles are shielded from harsh weather conditions such as sun

and rain. Appropriate signage, lighting, and, where necessary, storage or notice board space will also be included. The construction will follow standard engineering and safety specifications to guarantee structural stability and long-term functionality.

4.2.2.2 Project Rationale

Motorcycle transport (boda boda) forms a critical component of local mobility within Awendo Municipality, providing last-mile connectivity and employment opportunities to a significant number of youth. However, most boda boda operators currently operate from informal and unplanned roadside stages without shelter or basic amenities.

This situation exposes operators and passengers to harsh weather conditions, contributes to congestion along roadsides, and creates disorderly staging areas that affect traffic flow and pedestrian safety. The absence of formalized and structured stages also limits the municipality's ability to regulate and manage this mode of transport effectively.

The construction of designated boda boda shades is therefore necessary to provide organized, safe, and weather-protected staging points that support efficient urban mobility.

4.2.2.3 Project Justification

The project is justified on social, economic, safety, and urban management grounds. Socially, the provision of sheltered waiting areas improves working conditions for motorcycle operators and enhances comfort and safety for passengers. It also promotes dignity and formal recognition of boda boda operators as key stakeholders in the urban transport system.

Economically, improved staging facilities support the sustainability of small-scale transport enterprises, many of which provide livelihoods to youth within the municipality. Organized stages may also enhance compliance with municipal regulations and fee collection mechanisms.

From a safety and traffic management perspective, designated shades will reduce roadside congestion, minimize obstruction of pedestrian pathways, and improve overall traffic order. Structured staging points help reduce accidents associated with random parking and sudden roadside pick-ups.

Institutionally, the project strengthens urban transport governance by enabling better planning, regulation, and integration of boda boda operations within the municipal transport framework. It aligns with the objectives of the 5-Year Urban IDeP, particularly those related to improving urban mobility, road safety, and local economic development.

4.2.3 Electrification of Awendo modern market

4.2.3.1 Project Description

The proposed installation of electricity in Awendo Modern Market entails the establishment of a comprehensive electrical system to provide reliable and safe power supply to all market facilities. The project will include connection to the national grid, installation of transformers where required, mounting of distribution lines, internal wiring, metering systems, lighting fixtures, power outlets, and protective devices such as circuit breakers and earthing systems. Provision will also be made for security lighting in common areas, corridors, and external perimeters to enhance visibility and safety.

The electrical installation will be executed in compliance with national standards and safety regulations to ensure efficiency, durability, and risk mitigation. Energy-efficient lighting and structured load distribution will be prioritized to support various commercial activities including refrigeration, food vending, small-scale processing, and retail operations. Upon completion, the market will have a stable and regulated electricity supply system capable of meeting current and future demand.

4.2.3.2 Project Rationale

The rationale for the installation of electricity in Awendo Modern Market is driven by the growing demand for reliable power to support expanding business activities. Inadequate or inconsistent electricity supply limits traders' productivity, restricts the use of essential equipment, and reduces operating hours. This affects income generation and overall market performance.

Providing a structured and dependable electrical system will enhance operational efficiency, enable value addition activities, and reduce post-harvest losses through proper storage and refrigeration. Additionally, improved lighting will strengthen security within the market premises, particularly during early morning and evening trading hours. The project supports broader economic development objectives by fostering a conducive environment for small and medium enterprises.

4.2.3.3 Project Justification

The installation of electricity in Awendo Modern Market is justified by its significant economic, social, and administrative benefits. Economically, reliable power supply will stimulate business growth, create employment opportunities, and increase revenue collection for local authorities. It will enhance traders' competitiveness and promote sustainable commercial expansion.

Socially, adequate lighting and safe electrical infrastructure will improve security, reduce crime risks, and create a more comfortable working environment. Administratively,

regulated power connections and metering systems will enable better energy management and accountability. Overall, the project represents a strategic investment that strengthens infrastructure, improves service delivery, and promotes long-term market development.

From an urban planning perspective, the roundabout will improve the municipality's road network functionality and enhance the aesthetic appeal of the urban core through structured design and landscaping.

4.2.4 Maintenance of Municipal roads

4.2.4.1 Project Description

The proposed maintenance of murrum roads involves routine and periodic rehabilitation works aimed at restoring and preserving the functionality of existing unpaved road networks within the targeted area. The project will include grading and reshaping of the road surface, regravelling with quality murrum material, compaction, drainage improvement, culvert installation where necessary, bush clearing, and repair of eroded sections. Emphasis will be placed on restoring proper camber and drainage channels to prevent water stagnation and surface deterioration.

The maintenance activities will be carried out using appropriate road construction equipment and in accordance with established engineering standards. The objective is to improve road passability, enhance safety, and extend the service life of the road infrastructure while ensuring cost-effectiveness and sustainability.

4.2.4.2 Project Rationale

The rationale for maintaining murrum roads arises from the deterioration caused by weather conditions, traffic load, and natural wear and tear. Poor road conditions lead to reduced accessibility, increased vehicle operating costs, longer travel times, and heightened risk of accidents. During rainy seasons, many murrum roads become impassable, disrupting transportation of goods and access to essential services.

Regular maintenance is necessary to preserve connectivity between trading centers, markets, schools, health facilities, and residential areas. Improving road conditions supports economic activities, particularly agricultural transport and small-scale trade, while enhancing overall mobility within the community.

4.2.4.3 Project Justification

The maintenance of murrum roads is justified by its economic, social, and infrastructural benefits. Economically, improved road conditions reduce transportation costs, facilitate

trade, and promote timely movement of agricultural produce and goods. This directly supports local income generation and regional economic growth.

Socially, well-maintained roads enhance access to education, healthcare, and other public services, thereby improving quality of life. From an infrastructure management perspective, routine maintenance is more cost-effective than full reconstruction, as it prevents severe damage and prolongs the lifespan of the road network. Overall, the project represents a prudent investment in sustainable infrastructure and community development

4.3 Gantt Chart

Table 2: Gantt Chart – Urban Area Investment Budget FY 2025/2026

S/No	Activity	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
1	Design – Athiko	✓	✓										
2	Proposed construction of Athiko market			✓	✓	✓	✓	✓	✓	✓	✓	✓	
3	Electrification of Awendo modern market	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
4	Construction of boda-boda shades		✓	✓	✓	✓	✓						
5	Maintenance of roads			✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

5. Expected Outcomes

The proposed investments are expected to result in:

1. Improved urban cleanliness and environmental sanitation.

2. Reduced flooding and improved storm water management.
3. Enhanced traffic safety and smoother circulation.
4. Increased municipal revenue and structured livestock trade.
5. Improved public health and environmental resilience.

6. Implementation Modalities and Timeframe

6.1 Institutional Responsibilities

- **Urban Administration:** Project identification, supervision, reporting, and community engagement, procurement, financial management, contract management, and compliance oversight.
- **Urban Board:** Policy direction, prioritization, and monitoring.

6.2 Procurement Arrangements

Procurement will be conducted in accordance with:

- Public Procurement and Asset Disposal Act (PPADA);
- County procurement regulations;
- Competitive and transparent tendering processes.

6.3 Realistic Assessment of Completion

All projects are structured to ensure completion within FY 2025/2026:

- Design works completed by August 2025.
- Construction works completed by May 2026.
- Waste skips delivered by September 2025.
- Roundabout completed by December 2025.
- Drainage maintenance undertaken continuously.

No project is partially funded or phased beyond the FY.

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Annexes

Project prescreening checklist